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# ***Euromix Concrete Limited – in liquidation***

For the period from 16 June 2015 to 15 June 2016

[www.pwc.co.uk/euromix](http://www.pwc.co.uk/euromix)

8 August 2016





**To all known members and creditors**

8 August 2016

Our ref: JS/CS/Euromix/20160808/CVLo33

Dear Sirs

**Euromix Concrete Limited – in creditors’ voluntary liquidation (the Company)**

This is our first annual report to members and all known creditors in the above liquidation for the period 16 June 2015 to 15 June 2016.

If you have any queries in connection with this report, please contact Jordan Sleightholme, on 0113 289 4631 or [jordan.r.sleightholme@uk.pwc.com](mailto:jordan.r.sleightholme@uk.pwc.com).

Yours faithfully  
For and on behalf of the Company

A handwritten signature in black ink, appearing to read 'David Baxendale'.

David Baxendale  
Joint liquidator

*David Baxendale and Zelf Hussain were appointed as joint liquidators of the Company on 16 June 2015. Both are licensed in the United Kingdom to act as an insolvency practitioner by the Institute of Chartered Accountants in England and Wales. The joint liquidators are bound by the Insolvency Code of Ethics which can be found at: <https://www.gov.uk/government/publications/insolvency-practitioner-code-of-ethics>*

*The joint liquidators are Data Controllers of personal data as defined by the Data Protection Act 1998. PricewaterhouseCoopers LLP will act as Data Processor on their instructions. Personal data will be kept secure and processed only for matters relating to the liquidation.*

## ***Definitions used in this report***

| <b>Definition used</b> | <b>Term</b>                                    |
|------------------------|--|
| the Company            | Euromix Concrete Limited – in liquidation      |
| the Liquidators        |  |
| we                     | David Baxendale and Zelf Hussain               |
| our                    |  |
| the Liquidation        | The liquidation of Euromix Concrete Limited    |
| the Administration     | The administration of Euromix Concrete Limited |
| the Rules              | Insolvency Rules 1986                          |
| Natwest                | National Westminster Bank Plc                  |
| RBSIF                  | Royal Bank of Scotland Invoice Finance Limited |

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# 1. Introduction

## 1.1. Why we're sending you this report

This is our first annual report to members and creditors. It will help if you read this alongside our previous progress reports in the Administration which can be found at [www.pwc.co.uk/euromix](http://www.pwc.co.uk/euromix).

This report provides a summary of:

- The steps taken during the first year of the Liquidation;
- Outstanding matters; and
- A provisional estimate of the outcome of the Liquidation for unsecured creditors.

By law, we have to give you certain statutory information, this is included in Appendix A.

## 1.2. Appointment of Administrators

On 20 December 2013, Zelf Hussain and I of PricewaterhouseCoopers LLP were appointed joint administrators of the Company. The Administration ended on 16 June 2015, when the Company went into creditors' voluntary liquidation and we were appointed as joint liquidators.

## 1.3. Estimated dividend prospects

|   | <b>% Recovery</b>                                    | <b>Forecast Timing</b> |
|---|--|------------------------|
| <b>For preferential creditors:</b><br>i.e. former employees (for unpaid wages up to £800 and holiday pay only) and unpaid pension contributions in certain circumstances: | Not applicable                                       | Not applicable         |
| <b>For unsecured creditors:</b><br>i.e. all other creditors who are neither secured nor preferential:   | <b>This report:</b> 44 %<br><b>Last report:</b> 46 % | unknown<br>unknown     |

Please note that any guidance on dividend prospects is only an indication. You shouldn't use it as the main basis of any bad debt provision that you may need to make.

## 2. Progress made during the period

### 2.1. Asset realisations

We've realised the Company's assets as follows:-

|  | <i>Actual realisations</i> |
|--|----------------------------|
|  | <b>£</b>                   |
| <b>Assets not specifically pledged</b> |                            |
| Bank interest                          | 4,292.00                   |
| Bank refunds                           | 11.68                      |
| Surplus from Administration            | 2,004,531.65               |
|  | <b><u>2,008,835.33</u></b> |

### 2.2. Assets specifically pledged to creditors

Natwest and RBSIF were both repaid in full in the Administration. There are therefore no assets specifically pledged to a creditor to be realised in the Liquidation.

### 2.3. Assets not specifically pledged to creditors

The surplus from the Administration totalled £1,984,656 per our final report to creditors in the Administration. Funds of £2,004,531.65 were transferred from the Administration to the Liquidation following the Company's move to Liquidation last year, and the difference of £19,875 is broken down as below:

|                                      |                            |
|--------------------------------------|----------------------------|
|                                      | <b>£</b>                   |
| Balance as per final report          | 1,984,656.47               |
| Bank interest                        | 1,025.43                   |
| Credit note issued against fees paid | 18,875.78                  |
| Bank charges                         | (26.03)                    |
|                                      | <b><u>2,004,531.65</u></b> |

### 2.4. Other matters

#### ***Forensic investigations***

In the final report of the Administration, we mentioned that we were investigating a small number of unusual transactions which took place prior to the Administration. We have continued, with the agreement of the creditors' committee, these investigations in the Liquidation and these investigations have formed the main bulk of our work in the Liquidation.

For confidentiality reasons, I am still unable to provide further information. However, if any of our investigations result in recoveries for the unsecured creditors of the Company, we will provide an update as soon as they are concluded.

#### ***Bond***

The Company entered into an agreement several years ago involving a performance bond that was due to be paid in July 2014. The party who holds the funds in relation to this bond is in an insolvency process in Switzerland. After the period covered by this report, the Liquidators received a balance in relation to this bond which has covered the costs of pursuing any value in the bond. No further realisations are expected.

## ***2.5. Statutory and compliance***

During the period of this report, we prepared the final progress report for the Administration. We also prepared and filed all the necessary forms following the Company's move into Liquidation including notices to creditors and others.

We have also sought to reclaim VAT on costs since the Company's deregistration for VAT purposes in March 2015, and have prepared a submission to HMRC to do so. In addition, we have been required to complete and file two tax returns for the Company in the period of this report.

## ***2.6. Directors' conduct***

One of our duties has been to look at the Company's directors' actions before it went into Liquidation and during Administration and consider the points raised by creditors.

We've finished our work on this and have complied with our obligation to submit a return to The Insolvency Service following ongoing liaisons with them throughout the Administration.

## 3. Outcome for creditors

### 3.1. Secured creditors

At the date of Administration, Natwest were owed £1.203 million, and a further £4.047 million had been advanced by RBSIF. Following the sale of the business in the Administration, Natwest's lending was repaid in full from the sale proceeds. RBSIF has also recovered its lending in full during the Administration, including all charges as discussed above.

### 3.2. Preferential creditors (mainly employees)

All employees transferred to the purchaser of the business in the Administration therefore avoiding the creation of preferential claims.

### 3.3. Unsecured creditors

The prescribed part is a fund that has to be made available for unsecured creditors. It's paid out of "net property". Net property is floating charge realisations after costs, and after paying - or setting aside enough to pay - preferential creditors in full. But it only has to be made available where the floating charge was created on or after 15 September 2003. The prescribed part applies in this case as there is a floating charge created after 15 September 2003.

However, because the secured creditors have been repaid in full it is not necessary to ring-fence a prescribed part fund as all surplus realisations (net of costs) will be available for unsecured creditors.

An interim dividend of 31p in the £ was paid to unsecured creditors in November 2014. Total funds of £2.253 million were distributed in relation to this dividend.

A catch up dividend of £0.482 million was paid in July 2015 to creditors in respect of creditors and claims who had not originally participated in the interim distribution.

The total dividend which may be available to the unsecured creditors (including the 31% already paid) could be as much as 44% based on what we currently know.

A further interim dividend will be paid in the Liquidation but the timing and quantum of this will be dependent on future realisations, liquidation costs and finalising claims from unsecured creditors.



## ***4. Liquidators' fees and other financial information***

### ***4.1. Our fees***

During the Administration, the creditors' committee passed a resolution fixing the administrators' fees by reference to time properly given by the administrators and their staff in dealing with the Administration.

The fee basis agreed in the Administration continues to apply in the Liquidation. This means that our fees as liquidators will also be calculated by reference to time properly given.

From 16 June 2015 to 15 June 2016, we have incurred time costs of £128,740 for 319 hours work, which equates to at an average hourly rate of £403.26.

We include details of the time costs incurred from the Liquidators' appointment to 15 June 2016, by work type, at Appendix C.

During the period of this report, we have drawn fees of £140,000 with the approval of the creditors committee. £100,000 of these fees are in relation to the Liquidation, and £40,000 are in relation to the Administration.

### ***4.2. Our disbursements***

We've incurred disbursements of £536 during the period 16 June 2015 to 15 June 2016 but we have not drawn any of these costs. Further details are provided in Appendix C.

### ***4.3. Creditors' rights***

Creditors have the right to ask for more information within 21 days of receiving this report as set out in Rule 4.49E of the Rules. Any request must be in writing. Creditors can also challenge the Liquidators' fees and expenses within eight weeks of receiving this report as set out in Rule 4.131 of the Rules. This information can also be found in the guide to fees at:

<http://www.icaew.com/~media/corporate/files/technical/insolvency/creditors%20guides/creditors%20guide%20liquidators%20fees%20final.ashx>

You can ask for a copy free of charge by calling Jordan Sleightholme on 0113 289 4631.

### ***4.4. Receipts and payments account***

A receipts and payments account for the period 16 June 2015 to 15 June 2016 is provided in Appendix B.

### ***4.5. Statement of expenses***

A statement of expenses for the period 16 June 2015 to 15 June 2016 is provided in Appendix D.

This statement doesn't include any tax liabilities that may be payable for the period of this report as this will depend on the position at the end of the accounting period.

# Appendix A. - Statutory and other information

|  |   |
|--|---|
| <b>Name of company:</b>  | <b>Euromix Concrete Limited</b>   |
| Registered number:   | 01720534  |
| Registered office:   | PricewaterhouseCoopers LLP<br>Benson House<br>33 Wellington Street<br>Leeds<br>LS1 4JP                                  |
| Former company names:  | Not applicable  |
| Trading names:   | Euromix Concrete Limited  |
| Trading address:   | Unit 1 Boreham Industrial Estate, Waltham Road, Boreham, Essex, CM3 3AW   |
| Names of liquidators and their address(es):  | David Baxendale and Zelf Hussain  |
| Date of liquidators appointment:   | 16 June 2015  |
| Details of change in liquidators:  | Not applicable  |
| Details of prior Administration:   | 20 December 2013 to 15 June 2015  |
| Estimated dividend for preferential creditors:   | Not applicable  |
| Estimated dividend for unsecured creditors:  | See earlier comments in report.   |
| Estimated values of the Company's net property and prescribed part:                                      | Not applicable  |
| The European Regulation on Insolvency Proceedings (Council Regulation(EC) No. 1346/2000 of 29 May 2000): | The European Regulation on Insolvency Proceedings applies to this Liquidation and the proceedings are main proceedings. |

# Appendix B. - Receipts and payments account for the period 16 June 2015 to 15 June 2016

|   | <b>Total for the period from appointment to 15 June 2016</b> |
|---|--|
|   | <b>£</b>   |
| <b>Receipts</b>   |  |
| Bank interest   | 4,292.00   |
| Bank refunds  | 11.68  |
| Surplus from administration (note 1)  | 2,004,531.65   |
|   | <u><b>2,008,835.33</b></u>                                   |
| <b>Payments</b>   |  |
| Bank charges  | (15.00)  |
| Investigators' fees   | (5,000.00)   |
| Legal disbursements   | (2,229.92)   |
| Legal fees  | (37,000.00)  |
| Administrators' fees  | (40,000.00)  |
| Liquidators' fees   | (100,000.00)   |
| Stationery and postage  | (320.00)   |
| Statutory advertising   | (76.72)  |
|   | <u><b>(184,641.64)</b></u>                                   |
| VAT control account   | 12,216.18  |
| Available to secured creditors  | 1,836,409.87   |
| Less: amount paid to secured creditors  | -  |
| Available to preferential creditors   | 1,836,409.87   |
| Less: amount paid to preferential creditors   | -  |
| Available to unsecured creditors  | 1,836,409.87   |
| Catch up dividend to unsecured creditors of 31p in the £ on 1 July 2015 (note 2)  | (481,576.64)   |
| Balance held on high interest current account   | <u><b>1,354,833.23</b></u>                                   |
| Note 1: The surplus from the Administration totalled £1,984,656 per our final report to creditors in the Administration. The difference of £19,875.18 is broken down below. |  |
| Balance as per final report   | 1,984,656.47   |
| Bank interest   | 1,025.43   |
| Credit note issued against fees paid  | 18,875.78  |
| Bank charges  | (26.03)  |
|   | <u><b>2,004,531.65</b></u>                                   |

Note 2: Total distributions of £2,734,454 have been paid to the unsecured creditors in the Administration and Liquidation.

Note 3: There are no figures from the statement of affairs as the Company moved to Liquidation from Administration and a statement of affairs was not produced.

Note 4: The Liquidators' fees were fixed by reference to time properly given by the Liquidators and their staff.

# Appendix C. - Details of our remuneration and disbursements and other professional costs

## Background

This section sets out the process that was established for setting and monitoring our remuneration.

The basis of our fees and certain disbursements was agreed by the creditors committee in the prior Administration on 20 February 2014 and has transferred across to the Liquidation in accordance with the Rules.

The basis of our fees is by reference to time properly given. Details of the amount we have drawn can be found in Section 4.

## Liquidators' charging policy

The time charged to the Liquidation is by reference to the time properly given by our staff and us in attending to matters arising.

It is our policy to delegate tasks in the Liquidation to appropriate members of staff, considering their level of experience and any requisite specialist knowledge needed and they are supervised accordingly to maximise the cost effectiveness of the work performed.

Our junior people have done the routine work in the Liquidation to keep the costs down. But we and our senior staff have supervised them and we have dealt with any complex or significant matters ourselves.

Matters of particular complexity or significance requiring more exceptional responsibility are undertaken by senior staff or the Liquidators themselves.

## Narrative of key areas of work carried out for the period 16 June 2015 to 15 June 2016

There remain a number of distinct work streams within the work we have done. It should be noted that individuals will have worked in more than one area. The activities of these work streams are summarised below:

| Area of work          | Activities completed   | Financial benefit to creditors  |
|-----------------------|--|---|
| <b>Assets</b>         | <ul style="list-style-type: none"> <li>• Liaising with liquidators of Company debtor to understand likelihood of realisation</li> </ul>  | <ul style="list-style-type: none"> <li>• Potential realisations from bond that could increase dividends to creditors</li> </ul>   |
| <b>Investigations</b> | <ul style="list-style-type: none"> <li>• Completing statutory return on directors required in Liquidation</li> <li>• Reassessing the position of the Company directors to ascertain if there are any changes from the Administration</li> <li>• Forensic investigations work</li> <li>• Liaising with lawyers and agents regarding investigatory work carried out</li> </ul> | <ul style="list-style-type: none"> <li>• Potential claims that may be brought on behalf of the Company following the investigations which may increase realisations to creditors</li> </ul> |

| Area of work                    | Activities completed  | Financial benefit to creditors   |
|---------------------------------|---|--|
| <b>Creditors</b>                | <ul style="list-style-type: none"> <li>• Agreement of creditor claims</li> <li>• Payment of catch up dividend to unsecured creditors</li> <li>• Dealing with creditor enquiries</li> <li>• Liaising with creditors committee and holding creditors committee meeting</li> </ul>                         | <ul style="list-style-type: none"> <li>• Facilitating payment to creditors and ensuring they are kept abreast of developments</li> </ul> |
| <b>Accounting and treasury</b>  | <ul style="list-style-type: none"> <li>• Processing receipts and payments in relation to the Company</li> <li>• Opening new Liquidation bank account</li> <li>• Performing bank reconciliations</li> </ul>  | <ul style="list-style-type: none"> <li>• No financial benefit</li> </ul>   |
| <b>Statutory and compliance</b> | <ul style="list-style-type: none"> <li>• Preparation of final report in Administration</li> <li>• Team update calls and meetings</li> <li>• Completion of initial tasks in Liquidation, including notices of appointment</li> <li>• Other statutory and compliance matters (such as bonding)</li> </ul> | <ul style="list-style-type: none"> <li>• No financial benefit</li> </ul>   |
| <b>Tax &amp; VAT</b>            | <ul style="list-style-type: none"> <li>• Completion of VAT 426 reclaim to recover costs in Liquidation</li> <li>• Preparation and filing of two tax returns for post-appointment returns</li> </ul>   | <ul style="list-style-type: none"> <li>• Recovery of funds for the benefit of creditors</li> </ul>                                       |

## Hourly rates

In common with all professional firms, scale rates increase from time to time over the period of the administration of each insolvency case. PricewaterhouseCoopers LLP, or any successor firm, reserves the right to change the rates and grade structures. During the period covered by this report the charge out rates were increased on 1 July 2015.

Set out below are the relevant maximum charge-out rates per hour worked for the grades of staff actually involved on this assignment. All staff who work on this assignment (including cashiers, support and secretarial staff) charge time directly to the assignment and are included within any analysis of time charged. Time is charged by reference to actual work carried out on the assignment in six minute units. The minimum time charged is three minutes (i.e. 0.5 units). There was no allocation of any general costs or overhead costs.

Specialist departments with our firm, such Tax, VAT, Property and Pensions were also used where expert advice was required. Such specialist rates do vary but the figures below provide an indication of the maximum rate per hour:

| Grade                   | Maximum rate per hour            | Maximum rate per hour           | Specialist maximum rate per hour |
|-------------------------|----------------------------------|---------------------------------|----------------------------------|
|                         | 16 June 2015 to 30 June 2015 (£) | 1 July 2015 to 15 June 2016 (£) |                                  |
| <b>Partner</b>          | 795                              | 825                             | 1,130                            |
| <b>Director</b>         | 695                              | 725                             | 1,040                            |
| <b>Senior Manager</b>   | 415                              | 425                             | 795                              |
| <b>Manager</b>          | 330                              | 340                             | 575                              |
| <b>Senior Associate</b> | 250                              | 255                             | 420                              |
| <b>Associate</b>        | 160                              | 165                             | 225                              |
| <b>Support staff</b>    | 85                               | 87                              | 130                              |

## Our relationships

We have had no business or personal relationships with the parties who approve our fees or who provide services to the Liquidation where the relationship could give rise to a conflict of interest.

## Disbursements for services provided by our firm (Category 2 disbursements)

Our firm's expenses policy allows for all properly incurred expenses to be recharged to the case. Disbursements were charged to the assignment as follows:

|                     |  |
|---------------------|--|
| <b>Photocopying</b> | At 5 pence per sheet copied, only charged for circulars to creditors and other bulk copying. |
| <b>Mileage</b>      | At a maximum of 71 pence per mile (up to 2,000cc) or 93 pence per mile (over 2,000cc).       |

## Our disbursements in the period 16 June 2015 to 15 June 2016

We have incurred the following disbursements (excluding VAT) in the period 16 June 2015 to 15 June 2016

| <b>Category 1:</b> | <b>£</b>      | <b>Category 2:</b> | <b>£</b>     |
|--------------------|---------------|--------------------|--------------|
| Car parking        | 6.67          | Mileage:           | 95.42        |
| Courier            | 22.85         | Printing           | -            |
| Postage            | 357.69        | <b>Total:</b>      | <b>95.42</b> |
| Taxi fares         | 24.00         |                    |              |
| Other costs        | 29.45         |                    |              |
| <b>Total:</b>      | <b>440.66</b> |                    |              |

The statement of expenses at Appendix D show what we have drawn in total in relation to our disbursements.

## Other professional advisors we've used

A summary of legal and other professional firms and subcontractors instructed in the period 16 June 2015 to 15 June 2016 is below:

| <b>Name of firm/organization</b> | <b>Service provided</b> | <b>Reason selected</b> | <b>Basis of fees</b> | <b>Amount paid in period (£)</b> |
|----------------------------------|-------------------------|------------------------|----------------------|----------------------------------|
| PCR London LLP                   | Investigation work      | Expertise              | Fixed fee            | 5,000.00                         |
| Addleshaw Goddard LLP            | Legal advice            | Expertise              | Time costs           | 39,229.92                        |

Our choice was based on the advisers' experience, the complexity and type of work and the basis of the fee arrangement. We're satisfied that the fees charged are reasonable.

## Analysis of our time costs by grade and work area from 16 June 2015 to 15 June 2016

| Aspect of assignment        | Partner      | Director     | Senior Manager | Manager      | Senior Associate | Associate    | Secretarial | Total hours   | Time cost<br>£    | Average<br>hourly rate<br>£ |
|-----------------------------|--------------|--------------|----------------|--------------|------------------|--------------|-------------|---------------|-------------------|-----------------------------|
| 1 Strategy & Planning       | -            | -            | 0.25           | 2.45         | 0.90             | 3.65         | -           | 7.25          | 1,911.25          | 263.62                      |
| 2 Assets                    | -            | 0.50         | 0.50           | 12.00        | -                | 0.30         | -           | 13.30         | 4,653.50          | 349.89                      |
| 3 Investigations            | 16.25        | 62.45        | 6.00           | 34.50        | 13.70            | 2.55         | -           | 135.45        | 71,335.25         | 526.65                      |
| 4 Creditors                 | -            | 0.75         | -              | 0.80         | 12.30            | 1.00         | -           | 14.85         | 4,082.50          | 274.92                      |
| 5 Accounting and treasury   | -            | -            | 1.30           | 1.50         | 16.35            | 5.95         | -           | 25.10         | 5,479.50          | 218.31                      |
| 6 Statutory and compliance  | 1.00         | 8.50         | 4.45           | 19.50        | 33.80            | 7.45         | 0.50        | 75.20         | 25,010.00         | 332.58                      |
| 7 Tax & VAT                 | -            | 0.70         | 3.35           | 3.20         | 20.30            | 17.75        | 2.50        | 47.80         | 16,170.75         | 338.30                      |
| 8 Employees & pensions      | -            | -            | -              | 0.10         | 0.20             | -            | -           | 0.30          | 97.50             | 325.00                      |
| <b>Total for the period</b> | <b>17.25</b> | <b>72.90</b> | <b>15.85</b>   | <b>74.05</b> | <b>97.55</b>     | <b>38.65</b> | <b>3.00</b> | <b>319.25</b> | <b>128,740.25</b> | <b>403.26</b>               |

Note: In line with our discussions with the creditors committee, we expect to incur further time costs of £50,000 comprising of £25,000 in relation to statutory and compliance, and £25,000 relating to investigation work.

## ***Appendix D. - Statement of expenses for the period 16 June 2015 to 15 June 2016***

The Rules requires this progress report to include a statement of expenses incurred during the period of the report, irrespective of whether payment has been made or not. This relates to all costs incurred, and not just our disbursements. Such a summary of expenses is found below:

|                       | <b>Incurred in this period</b> | <b>Expenses paid in this period</b> | <b>Unpaid expenses as at 15 June 2016</b> |
|-----------------------|--------------------------------|-------------------------------------|---|
| Liquidators' fees     | 128,740.25                     | (100,000.00)                        | 28,740.25                                 |
| Liquidators' expenses | 536.08                         | -                                   | 536.08                                    |
| Legal disbursements   | 2,229.92                       | (2,229.92)                          | -   |
| Legal fees            | 37,000.00                      | (37,000.00)                         | -   |
| Statutory advertising | 76.72                          | (76.72)                             | -   |
| <b>Total</b>          | <b>168,582.97</b>              | <b>(139,306.64)</b>                 | <b>29,276.33</b>                          |



# Liquidator's Progress Report

Pursuant to Sections 92A, 104A and 192 of the  
Insolvency Act 1986

# S.192

To the Registrar of Companies

Company Number

01720534

Name of Company

Euromix Concrete Limited

We David Baxendale and Zelf Hussain of PricewaterhouseCoopers  
LLP, 7 More London Riverside, London SE1 2RT

the liquidators of the company attach a copy of our Progress Report  
under section 192 of the Insolvency Act 1986.

The Progress Report covers the period from 16 June 2015 to  
15 June 2016

Signed



Date

8 August 2016.