



For further information, please
refer to our guidance at
www.gov.uk/companieshouse

1 Company details

Company number 0 0 8 4 6 9 2 2

Company name in full Lehman Brothers Limited

→ **Filling in this form**

Please complete in typescript or in
bold black capitals.

2 Administrator's name

Full forename(s) Zelf

Surname Hussain

3 Administrator's address

Building name/number 7

Street More London

Riverside

Post town London

County/Region

Postcode S E 1 2 R T

Country United Kingdom

4 Administrator's name ①

Full forename(s) Edward John

Surname Macnamara

① **Other administrator**

Use this section to tell us about
another administrator.

5 Administrator's address ②

Building name/number 7

Street More London

Riverside

Post town London

County/Region United Kingdom

Postcode S E 1 2 R T

Country

② **Other administrator**

Use this section to tell us about
another administrator.

AM10

Notice of administrator's progress report

6 Period of progress report

From date	^d 1	^d 5	^m 0	^m 9	^y 2	^y 0	^y 2	^y 5
To date	^d 1	^d 4	^m 0	^m 3	^y 2	^y 0	^y 2	^y 6

7 Progress report

I attach a copy of the progress report

8 Sign and date

Administrator's
signature

Signature

X



X

Signature date

^d 1	^d 4	^m 0	^m 4	^y 2	^y 0	^y 2	^y 6
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AM10

Notice of administrator's progress report



Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name Adrienne Rorden

Company name PricewaterhouseCoopers LLP

Address Level 8, Central Square

29 Wellington Street

Post town Leeds

County/Region West Yorkshire

Postcode

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Country United Kingdom

DX

Telephone 01132894000



Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- The company name and number match the information held on the public Register.
- You have attached the required documents.
- You have signed the form.



Important information

All information on this form will appear on the public record.



Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ.
DX 33050 Cardiff.



Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse

Continuation page

Name and address of insolvency practitioner

✓ **What this form is for**
Use this continuation page to tell us about another insolvency practitioner where more than 2 are already jointly appointed. Attach this to the relevant form. ①
Use extra copies to tell us of additional insolvency practitioners.

✗ **What this form is NOT for**
You can't use this continuation page to tell us about an appointment, resignation, removal or vacation of office.

→ **Filling in this form**
Please complete in typescript or in bold black capitals.
All fields are mandatory unless specified or indicated by *

1 Appointment type

Tick to show the nature of the appointment:

- Administrator
- Administrative receiver
- Receiver
- Manager
- Nominee
- Supervisor
- Liquidator
- Provisional liquidator

① You can use this continuation page with the following forms:
- VAM1, VAM2, VAM3, VAM4, VAM6, VAM7
- CVA1, CVA3, CVA4
- AM02, AM03, AM04, AM05, AM06, AM07, AM08, AM09, AM10, AM12, AM13, AM14, AM19, AM20, AM21, AM22, AM23, AM24, AM25
- REC1, REC2, REC3
- LIQ02, LIQ03, LIQ05, LIQ13, LIQ14,
- WU07, WU15
- COM1, COM2, COM3, COM4
- NDISC

2 Insolvency practitioner's name

Full forename(s)	David Robert
Surname	Baxendale

3 Insolvency practitioner's address

Building name/number	7
Street	More London Riverside
Post town	London
County/Region	
Postcode	S E 1 2 R T
Country	United Kingdom

Continuation page

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 - REC1, REC2, REC3
 - LIQ02, LIQ03, LIQ05, LIQ13, LIQ14,
 - WU07, WU15
 - COM1, COM2, COM3, COM4
 - NDISC

2 Insolvency practitioner's name

Full forename(s)	Catherine Rachel
Surname	Atkinson

3 Insolvency practitioner's address

Building name/number	7
Street	More London Riverside
Post town	London
County/Region	
Postcode	S E 1 2 R T
Country	United Kingdom

Lehman Brothers Limited – in administration

Joint Administrators' Progress report from
15 September 2025 to 14 March 2026

Date: 14 April 2026

High Court of Justice, Chancery Division, Companies Court
Case no. 7945 of 2008

Company number: 00846922



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This report has been prepared by the Office holders, solely to comply with their statutory duty to report to creditors on the progress of the insolvency, and for no other purpose. It is not suitable to be relied upon by any other person, or for any other purpose, or in any other context.

This report has not been prepared in contemplation of it being used, and it is not suitable to be used, to inform any investment decision in relation to the debt of or any financial investment in the Company.

Any estimated outcomes for creditors included in this report are illustrative only and cannot be relied upon as guidance as to the actual outcome for creditors.

Any persons choosing to rely on this report for any purpose or in any context other than under IR16 does so at their own risk. To the fullest extent permitted by law, we do not assume any liability in respect of this report to any such person.

Please note you should read this report in conjunction with the Office holders' previous reports issued to the Company's creditors, which can be found on the Company website noted above.

Unless stated otherwise, all amounts in this report and appendices are stated net of VAT.

We are licensed in the United Kingdom to act as insolvency practitioners by the Institute of Chartered Accountants in England and Wales. We are bound by the Insolvency Code of Ethics which can be found at:
<https://www.gov.uk/government/publications/insolvency-practitioner-code-of-ethics>

We may act as controllers of personal data as defined by UK data protection law depending upon the specific processing activities undertaken. PricewaterhouseCoopers LLP may act as a processor on our instructions. Personal data will be kept secure and processed only for matters relating to our appointment. Further details are available in the privacy statement on the PwC.co.uk website or by contacting us.

PricewaterhouseCoopers LLP is a limited liability partnership registered in England with registered number OC303525. The registered office of PricewaterhouseCoopers LLP is 1 Embankment Place, London WC2N 6RH. PricewaterhouseCoopers LLP is authorised and regulated by the Financial Conduct Authority for designated investment business.

Abbreviations and definitions

The following table shows the abbreviations and insolvency terms that are specific to this appointment and report:

Company / LBL	Lehman Brothers Limited - in administration
Company's registered name	Lehman Brothers Limited
Trading name	Lehman Brothers Limited
Registered number	00846922
Registered address	PricewaterhouseCoopers LLP, 7 More London Riverside, London, SE1 2RT
Joint Administrators / Administrators / we / us / our / Office holders	Zelf Hussain, Edward John Macnamara, David Robert Baxendale and Catherine Rachel Atkinson
Joint Administrators' addresses and contact details	PricewaterhouseCoopers LLP, 7 More London Riverside, London, SE1 2RT Email: uk_lehmanaffiliates@pwc.com
Date of the administration appointment	15 September 2008
Court details for the administration	High Court of Justice, Chancery Division, Companies Court - Court Case 7945 of 2008
Changes in Administrator	<p>On 15 September 2008 Anthony Victor Lomas, Steven Anthony Pearson, Dan Yoram Schwarzman and Michael John Andrew Jervis were appointed Joint Administrators.</p> <p>Derek Anthony Howell was appointed as an additional Joint Administrator on 30 November 2009.</p> <p>Julian Guy Parr replaced Derek Anthony Howell as a Joint Administrator on 22 March 2013.</p> <p>Zelf Hussain replaced Dan Yoram Schwarzman as a Joint Administrator on 1 June 2016, on which day Anthony Victor Lomas, Steven Anthony Pearson and Julian Guy Parr also ceased to act as Joint Administrators.</p> <p>Gillian Eleanor Bruce, Edward John Macnamara and Russell Downs were appointed as additional Joint Administrators on 26 July 2018.</p> <p>David James Kelly replaced Russell Downs as a Joint Administrator on 30 November 2021.</p> <p>Michael John Andrew Jervis passed away on 4 January 2023 and therefore ceased to act.</p> <p>On 27 February 2026 David Robert Baxendale and Catherine Rachel Atkinson replaced Gillian Eleanor Bruce and David James Kelly as Joint Administrators.</p>
Extensions to the initial period of appointment	The Court has granted eight successive extensions to the Administration to: 30 November 2010; 30 November 2011; 30 November 2013; 30 November 2015; 30 November 2020; 30 November 2022; 30 November 2025 and 30 November 2026.
Reporting Period	15 September 2025 to 14 March 2026
Website	https://www.pwc.co.uk/lbl
Committee / Creditors' Committee	The former Creditors' Committee of the Company The former members are: LB Holdings Intermediate 2 Limited - in administration Lehman Brothers Holdings Inc Lehman Brothers Holdings plc
Court	The High Court of Justice, the Business and Property Courts of England and Wales
EBT	Employee Benefit Trust
Framework Agreement	LBH entered into a Framework Agreement, and which came into effect on 8 October 2023, with key creditors and stakeholders which resolved a number of matters including a complaint by one of its creditors

Group / Lehman Brothers group	The UK Lehman Brothers group of companies
LBH	Lehman Brothers Holdings plc - in administration
LBHI	Lehman Brothers Holdings Inc.
LBHI2	LB Holdings Intermediate 2 Limited - in administration
LBIE	Lehman Brothers International (Europe) - formerly in administration Currently in members' voluntary liquidation
Partial Discharge Issue	The question concerning the correct calculation of certain of the Company's unsecured creditors' remaining entitlement to post-administration Statutory Interest, where those creditors have received payments from LBHI as guarantor
Settlement Agreement	Settlement agreement dated 21 November 2024 between LBL, the Administrators, LBH and the Administrators of LBH. The agreement facilitated the final distributions to creditors and shareholders, simplifying the estates of both LBL and LBH.
Subordinated Affiliates	Certain affiliate creditors, which agreed to subordinate their Statutory Interest entitlements to those of third party creditors whose admitted claims ranked equally for the purposes of Statutory Interest, pursuant to the subordination deed approved 21 January 2021
WHT	Withholding Tax deducted on distributions and payable to HMRC

The following table shows generic abbreviations and insolvency terms that may be used in this report:

Firm/PwC	PricewaterhouseCoopers LLP
HMRC	HM Revenue and Customs
IA86	Insolvency Act 1986
IR16	Insolvency (England and Wales) Rules 2016
Insolvency code of ethics	The code of ethics aims to help insolvency practitioners meet their professional and ethical obligations. A copy can be found at https://www.gov.uk/government/publications/insolvency-practitioner-code-of-ethics
Preferential creditors	Claims for unpaid wages earned in the four months before the insolvency up to £800, holiday pay and unpaid pension contributions in certain circumstances
Sch B1 IA86	Schedule B1 to the Insolvency Act 1986
Secured creditor(s)	A creditor with security in respect of their debt, in accordance with section 248 IA86
SIP	Statement of Insolvency Practice. SIPs are issued to insolvency practitioners under procedures agreed between the insolvency regulatory authorities. SIPs set out principles and key compliance standards with which insolvency practitioners are required to comply
SIP 2	Statement of Insolvency Practice 2: Investigations by office holders in Administrations and insolvent Liquidations and the submission of conduct reports by office holders
SIP 9	Statement of Insolvency Practice 9: Payments to insolvency office holders and their associates from an estate
SIP 13	Statement of Insolvency Practice 13: Disposal of assets to connected parties in an insolvency process
Statutory Interest	Interest calculated in accordance with IR16 on the amount of admitted claims in respect of the periods during which such claims were outstanding since the date of commencement of the Administration to the date of full repayment, calculated as the greater of the rate payable in accordance with s.17 of the Judgments Act 1838 (currently 8% simple), and the rate applicable to the debt apart from the Administration
Subordinated creditor	A creditor who ranks junior to unsecured creditors and is only entitled to receive payment once unsecured creditors have been repaid in full
Unsecured Creditors	Creditors who are neither secured nor preferential, ranking behind secured creditors and all preferential classes of creditors

Section 1: Key messages

Introduction

This is the 35th progress report prepared by the Administrators of the Company.

This report provides an update on the work undertaken by the Administrators during the Reporting Period, together with the information required by law and applicable insolvency guidance.

Please note you should read this report in conjunction with our previous reports, which can be found at www.pwc.co.uk/lbl.

Objective of the Administration

The Administrators are pursuing the objective of achieving a better result for the Company's creditors as a whole than would be likely if the Company were wound up (without first being in Administration), and continue to manage the Administration in accordance with the proposals approved by creditors. The Administrators continue to review the objective of the Administration on a regular basis.

Outcome for creditors

As previously reported, the Administrators have made the following payments during the course of the Administration:

- **Preferential creditors** - 100p in the £ plus Statutory Interest was paid to former employees with admitted preferential claims.
- **Unsecured creditors** - Dividends totalling 100p in the £ plus 100% of Statutory Interest entitlement was paid on admitted ordinary unsecured claims.
- **Subordinated creditors** - Dividends totalling 100p in the £ on admitted subordinated claims ranking ahead of Statutory Interest. Additionally subordinated creditors were paid 100% of their Statutory Interest entitlement.
- **Sub-subordinated creditor** - Distribution to a sub-subordinated creditor of 100p in the £.
- **Subordinated Affiliates** - Distributions including Statutory Interest of 100p in the £.

Included in the above payments, unclaimed dividends including relevant Statutory Interest were paid to the Insolvency Service's Account. Where appropriate, creditors will be able to reclaim the distribution payment due to them directly from the Insolvency Service Estates Accounts and Scanning Department by emailing CustomerServices.EAS@insolvency.gov.uk.

Outcome for shareholder (LBH)

As previously reported, during the prior Reporting Period, the Administrators entered into a Settlement Agreement with the Administrators of LBH to resolve a number of outstanding intercompany claims within the LBL administration.

There have been no further distributions to LBH in the current Reporting Period. The Administrators continue to progress the resolution of the remaining matters in the Administration with a view to enabling any residual funds to be returned to LBH in due course.

Further details regarding creditor claims and outcomes can be found in Section 2.2 later in this report.

Why we remain in office

The Administrators remain in office to address the remaining matters of the administration, with the principal outstanding activities being the completion of tax and VAT compliance work and the orderly closure of the administration, including the distribution of any residual equity to the Company's shareholder.

Further details are set out in the body of this report.

What you need to do

This report is for your information and you don't need to do anything.

This report and future updates

The Administrators' next formal progress report to creditors will be issued in approximately six months or upon closure of the Administration, whichever is sooner, and will be made available on the website.

If you have any questions, please contact the Administrators at uk_lehmanaffiliates@pwc.com.

Signed

A handwritten signature in black ink, appearing to be 'Zelf Hussain', written in a cursive style.

Zelf Hussain

Joint Administrator

Lehman Brothers Limited - in administration

Section 2: Progress in the Reporting Period

Exit strategy and final distribution of equity to LBH

As previously reported, on 21 November 2024 the Administrators concluded a Settlement Agreement with the LBH Administrators, which facilitated the payment of a number of LBL claims and a return of equity to LBH.

As part of that agreement, £174.7m was received by way of a Statutory Interest distribution from LBH following a commercial compromise in respect of the Partial Discharge Issue.

The Administrators continue to engage with relevant stakeholders to resolve the remaining matters in the Administration and progress towards an exit. Subject to the resolution of these matters, a final equity distribution will be made to LBH, transferring any residual funds held in LBL.

Following completion of the final distribution and other outstanding matters referred to in this report, the Administrators will proceed with the completion of the necessary statutory requirements and the orderly wind-down of the Company.

Distributions

During the period, after liaising with HMRC to confirm certain details in relation to the pre-appointment claim, a top-up distribution of c.£21k and related Statutory Interest of £29k was paid.

Claim reserves

The Administrators continue to reserve for amounts that may be due to HMRC in respect of the Employee Benefit Trusts ("EBT"). See section 2.2 for further information.

Tax and compliance

Key progress in the Reporting Period includes:

Corporation Tax

- Continued engagement with HMRC to address outstanding matters across PAYE, VAT, Corporation Tax, EBT matters and related areas.
- The tax team is providing ongoing advisory support as issues are progressed.
- Coordinated with Administrators, trustees, legal advisors and specialists to progress closure plans, manage risks, and align compliance with final distributions.

VAT

- All VAT returns have been submitted up to the quarter ended 28 February 2026.

PAYE and other Employment Taxes

- All PAYE and RTI requirements have been fulfilled in the period.

Further information on work done in the period is in section 2.3.

Changes of administrator

David Kelly and Gillian Bruce, both previous Joint Administrators, are planning to or have left the firm. To make sure that outstanding issues in the Administration continue to be pursued, an application was made to the Court to remove them and appoint David Baxendale and Catherine Atkinson as administrators. Both are licensed in the United Kingdom to act as insolvency practitioners by the Institute of Chartered Accountants in England and Wales.

The application was granted. David Baxendale and Catherine Atkinson replaced David Kelly and Gillian Bruce as Joint Administrator with effect from 27 February 2026.

The outgoing Office holders will be released from liability following expiry of the 28-day period after publication of the London Gazette notice on 9 March 2026, during which creditors could apply to vary or discharge the Court Order.

Investigations and actions

Nothing has come to our attention during the period under review to suggest that we need to do any more work in line with our duties under the Company Directors' Disqualification Act 1986 and SIP 2.

Our receipts and payments account

We set out at Appendix A an account of our receipts and payments for the period and cumulatively. We have detailed above the progress in the period, whether it has resulted in any realisations or not, together with payments made.

Our expenses

We set out at Appendix B a statement of the expenses we have incurred to the date covered by this report and an estimate of our future expenses.

The statement excludes any potential tax liabilities that we may need to pay as an administration expense in due course because amounts due will depend on the position at the end of the tax accounting period.

Our fees

We set out at Appendix C an update on our remuneration which covers our fees, disbursements and other related matters in this case.

Creditors' rights

Creditors have the right to ask for more information within 21 days of receiving this report as set out in Rule 18.9 IR16. Any request must be in writing. Creditors can also challenge fees and expenses within eight weeks of receiving this report as set out in Rule 18.34. This information can also be found in the guide to fees at:

<https://www.icaew.com/-/media/corporate/files/regulations/insolvency/creditors-guides/2021/administration-creditor-fee-guide-1-april-2021.ashx>

Creditors may also wish to refer to the previous creditors' guidance to understand the applicable regulations for appointments prior to 5 April 2010:

<https://www.icaew.com/-/media/corporate/files/regulations/insolvency/creditors-guides/2007/a-creditors-guide-to-administrators-fees-1-apr-2007.ashx>

Creditors can also get copies of these guides free of charge by emailing uk_lehmanaffiliates@pwc.com

Section 2.1 Key value drivers

Exit Strategy - Settlement Agreement and Partial Discharge Issue

As previously reported, in November 2024, the Administrators reached a Settlement Agreement with LBH and other stakeholders which resolved the outstanding Statutory Interest and Partial Discharge Issue. The agreement significantly simplified the estates of both LBL and LBH and enabled final distributions to be made to creditors.

Following the implementation of the Settlement Agreement, the Administrators' focus has shifted to concluding the Administration. LBL is no longer actively pursuing asset realisations and, instead, continues to support LBH in respect of any residual matters where required. The key remaining activity is the resolution of outstanding tax and VAT matters with HMRC.

Subject to the resolution of these matters, the Administrators will proceed with a final, nominal equity distribution to LBH and the orderly closure of the Administration.

Intercompany balances

As noted previously, LBL assigned its rights, title and interest in certain intercompany debtor balances to LBH. As a result, LBH is now the sole party with the economic interest in these positions, including any future recoveries.

Accordingly, the Administrators are no longer actively engaged in the realisation of these assets and instead maintain an oversight role, providing assistance to LBH where required. The assignment of these balances has further simplified the LBL estate and supports the progression towards closure.

Section 2.2 Creditor claims and dividend prospects

Distributions

Secured creditors

The Company has no Secured creditors.

Preferential creditors

As mentioned earlier in this report, a dividend of 100p in the £ has been paid to Preferential creditors whose claims have been admitted.

Unsecured and subordinated creditors

Dividends totalling 100p in the £ have been paid on admitted unsecured claims and on admitted claims subordinated to unsecured claims but ranking ahead of Statutory Interest.

Statutory Interest for post-administration periods

During the Reporting Period, following engagement with HMRC to confirm aspects of its pre-appointment claim, a top-up distribution of approximately £21k together with associated Statutory Interest of approximately £29k was paid.

All creditors have now been paid 100% of their Statutory Interest entitlements, with any unclaimed distributions paid to the Insolvency Service during the Reporting Period. Further details are included in the receipts and payments account in Appendix A.

Subordinated Affiliates

All Subordinated Affiliates have been paid 100% of their Statutory Interest entitlements.

Claims agreement

The Administrators' Notice of Intended Dividend dated 6 August 2018 gave notice that the last date for proving for claims was 28 August 2018. As such, the deadline for submitting claims has passed and the Administrators are not obliged to adjudicate claims submitted after that date. All claims have been adjudicated and paid.

Catch-up dividends

It was the Administrators' policy to make periodic 'catch-up' dividend payments to creditors when further claims are agreed or bank details provided.

As mentioned previously, the Administrators undertook an extensive tracing exercise and have written to a number of outstanding creditors with the assistance of the Department for Work and Pensions, and other avenues, in efforts to make contact and ultimately payment. The Administrators have now ceased all efforts to trace creditors due to all avenues being exhausted and the ongoing costs associated with the same yielding no further return to creditors.

The dividends and Statutory Interest entitlements of all remaining residual creditors which the Administrators have been unable to trace have been paid to the Insolvency Service's unclaimed dividends unit. The value of these claims total £916k, which includes Statutory Interest of £532k, calculated up to 30 November 2025.

Shareholder distributions

As detailed above, the Administrators entered into an agreement with the Administrators of LBH to settle and pay a number of the outstanding claims that existed within the LBL administration to enable the Joint Administrators of LBL to then proceed and close the Administration.

That Settlement Agreement facilitated a return of equity to LBH of £132.8m.

Other HMRC related matters

HMRC are seeking to offset employment tax liabilities of c.£0.6m relating to earlier periods against the VAT repayments due. We continue to engage with HMRC to clarify the overall position and progress this matter towards resolution.

The Administrators have continued to address HMRC's outstanding queries in relation to the EBT matters. This has included providing explanations for differences in fund growth, outlining the steps taken to contact remaining beneficiaries, and confirming that appropriate taxes were accounted for in respect of historic distributions.

The position has now been substantially progressed, with only final steps remaining to bring the matter to a conclusion.

Section 2.3 Tax and compliance

All corporation tax returns up to and including the year ended 31 May 2025 were submitted to HMRC in the prior period.

Specific progress in the Reporting Period includes:

Corporation Tax

1. HMRC engagement and correspondence

We have continued to liaise with HMRC across multiple tax streams, including PAYE, VAT, Corporation Tax and EBT matters. This has included:

- Drafting, reviewing and submitting correspondence to HMRC addressing queries on penalties, PAYE reconciliations, VAT repayments and historic payroll matters;
- Ongoing engagement through correspondence and meetings to progress outstanding tax matters and closure queries; and
- Supporting HMRC in reviewing historic records, including payroll data, bank statements and P11D information.

This work is ongoing and is aimed at progressing outstanding matters towards resolution and facilitating the eventual closure of LBL administration.

2. Tax compliance

The team has continued to progress compliance work in respect of Corporation Tax and related filings, including:

- Updating and maintaining case files and supporting documentation to ensure completeness and audit trail integrity;
- Reviewing and organising historic tax records in support of ongoing enquiries and future reporting requirements; and
- Undertaking general compliance and administrative activities to support the orderly progression of tax matters.

3. Strategic oversight and closure planning

This has included:

- Continuing to progress closure plans and action lists with the Administrators; and
- Coordinating with key stakeholders (including trustees, legal advisors and PwC specialists) to manage risks and ensure alignment with the overall estate strategy.

This work supports alignment between tax compliance, estate strategy and final distributions.

PAYE and other Employment Taxes

- PAYE and RTI filing obligations continue to be met; and
- Historic records have been reviewed to support HMRC queries and demonstrate compliance with employer obligations.

This work supports continued compliance with statutory requirements during the wind-down phase.

VAT

VAT returns have been submitted up to, and including, the quarter ended 28 February 2026.

Appendix A: Receipts and payments

Covering the period 15 September 2008 - 14 March 2026

Amount in millions	Notes	GBP	EUR	USD	CHF	As at	As at	Movement
						14 Mar 2026	14 Sept 2025	
						Total in GBP	Total in GBP	
Receipts								
Contribution from third parties	1	142.4	0.6	11.3	-	150.1	150.1	-
Building recharge receipts		130.4	-	-	-	130.4	130.4	-
Payroll recharge receipts		502.0	0.1	57.1	-	538.4	538.4	-
Other (including realisations and payments for other companies)		1,400.8	3.9	222.8	0.9	1,544.9	1,544.9	-
Tax related receipts		728.7	-	-	-	728.7	728.7	-
VAT received on invoices		16.4	-	-	-	16.4	16.4	-
Total receipts for period		2,920.7	4.6	291.2	0.9	3,108.9	3,108.9	-
Payments								
Building and occupancy cost		(179.4)	(0.3)	(62.9)	-	(219.7)	(219.7)	-
Payroll and employee costs	2	(520.6)	(2.8)	(45.2)	-	(551.7)	(551.7)	-
Return of recharge surplus		(2.4)	-	-	-	(2.4)	(2.4)	-
Other costs and payments		(74.5)	(0.3)	(1.2)	(0.0)	(75.5)	(75.5)	(0.0)
Other advisors' costs		(1.5)	-	-	-	(1.5)	(1.5)	-
Legal fees		(44.5)	-	(5.2)	-	(48.3)	(48.3)	-
Administrators' fees	3	(48.9)	-	-	-	(48.9)	(48.6)	(0.3)
Settlement of clawback liability		-	-	(112.0)	-	(80.8)	(80.8)	-
Return of Corporation Tax to group companies		(469.9)	-	-	-	(469.9)	(469.9)	-
VAT related payments		(211.8)	-	-	-	(211.8)	(211.8)	-
VAT paid on invoices		(22.7)	-	(1.4)	-	(22.4)	(22.3)	(0.1)
Intercompany transfer		(1.5)	-	-	-	(1.5)	(1.5)	-
Total payments for period		(1,577.7)	(3.4)	(227.9)	(0.0)	(1,734.4)	(1,734.0)	(0.5)
Inter-currency transfers								
Receipts from inter-currency transfers		164.1	2.7	189.2	-	309.1	309.1	-
Payments from inter-currency transfers		(131.1)	(3.9)	(252.5)	(0.9)	(297.7)	(297.7)	-
Non-cash brought forward FX adjustment		-	-	-	-	(10.3)	(10.3)	-
Net inter-currency transfers		33.0	(1.2)	(63.3)	(0.9)	1.1	1.1	-

Distributions

Distribution to Preferential creditors @ 100p/£ (declared 07/06/13)	(1.9)	-	-	-	(1.9)	(1.9)	-
Distribution to Unsecured creditors @ 1.66p/£ (declared 15/12/14)	(11.3)	-	-	-	(11.3)	(11.3)	-
Distribution to Unsecured creditors @ 98.34p/£ (declared 06/09/17)	(674.8)	-	-	-	(674.8)	(674.8)	-
Distribution to subordinated creditors @ 77.44p/£ (declared 06/09/17)	(19.4)	-	-	-	(19.4)	(19.4)	-
Distribution to subordinated creditors @ 22.56p/£ (declared 14/04/18)	(5.6)	-	-	-	(5.6)	(5.6)	-
Distribution to sub-subordinated creditor @ 100p/£ (declared 14/03/24)	(5.0)	-	-	-	(5.0)	(5.0)	-
Distribution to Unsecured creditors @ 100p/£ (declared 31/05/2024)	(0.9)	-	-	-	(0.9)	(0.9)	-
Distribution to Unsecured creditors @ 100p/£ (declared 13/06/2024)	(0.0)	-	-	-	(0.0)	(0.0)	-
Distribution to Unsecured creditors @ 100p/£ (declared 21/01/2025)	(0.1)	-	-	-	(0.1)	(0.1)	(0.0)
Gross distribution to Preferential, Unsecured and Subordinated creditors of Statutory Interest @ 31.4% (declared 13/09/18)	(160.9)	-	-	-	(160.9)	(160.9)	-
Gross distribution to Unsecured creditors of Statutory Interest @ 33.6% (declared 12/03/21)	(146.5)	-	-	-	(146.5)	(146.5)	-
Gross distribution to Preferential and Unsecured creditors of Statutory Interest @ 68.6% (declared 13/04/21)	(47.8)	-	-	-	(47.8)	(47.8)	-
Gross distribution to Unsecured creditors of Statutory Interest @ 12.62% (declared 16/09/21)	(56.6)	-	-	-	(56.6)	(56.6)	-
Gross distribution to Unsecured creditors of Statutory Interest @ 22.38% (declared 14/03/2024)	(13.7)	-	-	-	(13.7)	(13.7)	-
Gross distribution to Unsecured creditors of Statutory Interest @ 100% (declared 31/05/2024)	(1.2)	-	-	-	(1.2)	(1.2)	-
Gross distribution to Unsecured creditors of Statutory Interest @ 100% (declared 29/11/2024)	(6.2)	-	-	-	(6.2)	(6.2)	-
Gross distribution to Unsecured creditors of Statutory Interest @ 100% (declared 03/12/2024)	(86.9)	-	-	-	(86.9)	(86.9)	-
Gross distribution to Unsecured creditors of Statutory Interest @ 100% (declared 21/01/2025)	(0.1)	-	-	-	(0.1)	(0.1)	(0.0)
Shareholder distributions declared (03/12/2024)	(132.8)	-	-	-	(132.8)	(132.8)	-
Unbanked distributions paid to Insolvency Service	(0.9)	-	-	-	(0.9)	(0.9)	-
Total distributions	(1,372.7)	-	-	-	(1,372.7)	(1,372.6)	(0.0)
Rounding	4	(0.5)			(0.1)	(0.1)	
Net cash position	2.8	-	-	-	2.8	3.3	(0.5)

Notes to the receipts and payments account

1. Amounts include elements of building and occupancy and payroll-related recharges.
2. Amounts include payroll costs attributable to LBL.
3. Historical amounts shown include Administrators' disbursements of c.£0.8m.
4. To align the reported figures with the actual bank position, a balancing adjustment has been included to reflect historic rounding in brought-forward balances and the impact of exchange rate movements. Accordingly, the reconciled bank balance as at 14 March 2026 is £2.8 million.
5. Funds are held in non-interest bearing accounts to allow for the simplification of the Company accounts and taxes.
6. Amounts shown exclude VAT. Funds currently held may include monies due to HMRC or other members of a VAT group, or exclude monies which will be received in due course from these parties.
7. Figures in the table may not be perfectly cast due to rounding.
8. Funds have historically been held in different currencies in order to reduce the risk to the estate of exchange rate fluctuations when settling non-GBP liabilities (for example, legal fees payable in USD). All of the estate funds are now held in GBP.

Appendix B: Expenses

Expenses are amounts properly payable by us, as Administrators, from the estate, but excludes our fees and distributions to creditors.

These include disbursements which are expenses met by and reimbursed to an Office holder in connection with an insolvency appointment. Expenses fall into two categories:

Expense	SIP 9 definition
Category 1	Payments to persons providing the service to which the expense relates who are not an associate of the Office holder.
Category 2	Payments to our firm or our associates or which have an element of shared costs (for example, photocopying and mileage disbursements, or costs shared between different insolvent estates).

We don't need approval from creditors to draw Category 1 expenses as these have all been provided by third parties but we do need approval to draw Category 2 expenses. The body of creditors who approve our fees (in this case the Committee) also has the responsibility for agreeing the basis for payment of Category 2 expenses.

The rate for services provided by the Administrators' own firm (Category 2 expenses) may periodically rise (for example to cover annual inflationary cost increases) over the period of the Administration. All other disbursements to be charged at cost.

The following table provides a breakdown of the Category 2 expenses incurred in the period, together with details of the Category 1 expenses that have been incurred as disbursements by PwC and may be recharged to the case.

Category	Cost incurred by	Basis of cost	Costs incurred (£)
1	External providers	Courier and postage	9

The expense policy set out above was approved by the former Creditors' Committee.

Payments to associates and subcontracted work

In prior periods, certain work was undertaken by employees of LBIE and LB SF Warehouse Limited, reflecting their existing knowledge of the Company's affairs and the efficiencies achieved through centralised service delivery. These costs were recharged to the Company on a time cost basis, with appropriate approval obtained where required.

The Administrators consider that this approach has delivered cost savings to the Company's creditors by avoiding duplication of effort and utilising specialist knowledge of the estate.

No payments to associates or in respect of subcontracted work were made in the Reporting Period.

Analysis of expenses and Administrators' remuneration

In accordance with applicable insolvency requirements, the presentation of the expenses statement has been revised in this report to reflect expenses incurred during the Reporting Period. This provides creditors with improved transparency by showing costs attributable to the period, regardless of when they are ultimately paid.

As a result, the previous distinction between paid and unpaid amounts has been removed. Details of cash movements, including payments made in both the current and prior periods, continue to be set out in the receipts and payments account in Appendix A.

Given the relatively lower level of activity and costs in the estate, expenses are presented in whole pounds to enhance clarity and readability. The receipts and payments account remains presented in £m for consistency with prior reports.

R&P category	Incurred in period (£)
Building and occupancy costs	-
Payroll and employee costs	-
Return of recharge surplus	-
Other costs and payments *	73,921
Other advisors' costs	-
Legal fees	94,928
Administrators' time costs	249,057
Administrators' disbursements	9
Total	417,915

* Note: During the Reporting Period, a reconciliation exercise identified certain costs relating to prior periods which had not been included in earlier reports. These amounts have now been incorporated accordingly.

Given the advanced stage of the Administration, the remaining work is now primarily focused on concluding the outstanding tax matters.

Progress continues to be made in these areas; however, as with all such matters, the timing of resolution will depend on the progression of ongoing discussions and final agreement of positions. As a result, it is not possible to provide a precise forecast of future costs.

The Administrators have therefore provided an indicative range of total remaining costs of approximately £1m to £2m. This reflects the current expectation of the work required to conclude the Administration, including finalising the tax position and progressing the estate towards closure.

The Administration is currently anticipated to remain open for a further 6 months. However, this timeframe may be shortened or extended depending on how the remaining matters are resolved, and accordingly the eventual level of future costs may differ from the estimate provided above.

This estimate excludes any potential tax liabilities which may arise as an expense of the Administration. The quantum of any such liabilities will depend on the position at the end of the relevant accounting periods.

The level and timing of future costs remain subject to some uncertainty and will be kept under review in future reports.

Legal and other professional firms

The Administrators have either utilised the following professionals on this case during the Reporting Period or they remain under instruction for potential future use:

Service provided	Name of firm / organisation	Reason selected	Basis of fees
<p>Legal services, including:</p> <ul style="list-style-type: none"> • Legal input into the claims adjudication process and settlement where required • Advice in respect of unclaimed dividends • Advice on other ad hoc matters • Advice on the proposed extension to the Administration term • Advice on the various options in relation to the exit strategy 	<ul style="list-style-type: none"> • Linklaters LLP 	Specialist knowledge and experience (in overseas jurisdictions, where applicable)	Time cost basis
<p>Legal services, including:</p> <ul style="list-style-type: none"> • Legal advice provided to the directors in relation to their appointment • Legal advice provided to the directors in relation to the declaration of shareholder dividends • Legal advice provided to the directors in relation to the Directors and Officers insurance policy 	<ul style="list-style-type: none"> • Squire Patton Boggs 	Specialist knowledge and experience (in overseas jurisdictions, where applicable)	Time cost basis

The selection of individual legal firms is determined by the jurisdiction and nature of the advice being sought, and whether conflicts exist.

All professional firms instructed by the Administrators are required to provide a narrative explanation in support of invoices. All invoices are reviewed before being approved for payment. The Administrators are satisfied that the level of legal costs is appropriate.

Appendix C: Remuneration update

To date, the Administrators' fees have been approved by the Creditors' Committee by reference to time properly given by the Administrators and their staff in attending to matters arising in the Administration. As previously reported, from 1 October 2024 the Committee agreed to cap future fees at £1.25m (on the assumption that LBL would close by 30 November 2025).

As previously explained, approval of the LBL Administrators' remuneration is now sought from the LBH Creditors' Committee, given the alignment of economic interests between the estates. During the Reporting Period, and in light of the extended timeframe required to resolve the remaining matters, the LBH Creditors' Committee approved an additional £1.25m of fees for the period 1 December 2025 to 30 November 2026.

To 14 March 2026, the Administrators have drawn fees of £48.9m (including disbursements), in line with the approvals obtained, as shown in the receipts and payments account. During the Reporting Period, the Administrators drew fees of £339k on account of time costs.

The time costs incurred in the Reporting Period amount to £249k. An analysis of the total hours and costs incurred by grade of staff is set out later in this appendix. Details of work undertaken to date and anticipated future work are also provided below.

Our time charging policy and hourly rates

We and our team charge our time for the work we need to do in the Administration. We delegate tasks to suitable grades of staff, taking into account their experience and any specialist knowledge that is needed and we supervise them properly to maximise the cost effectiveness of the work done. Complex or important matters of exceptional responsibility are handled by our senior staff or us.

All of our staff who work on the Administration (including our cashiers, support and secretarial staff) all charge time directly to the case and are included in any analysis of time charged. Each grade of staff has an hourly charge out rate which is reviewed from time to time. Work carried out by our cashiers, support and secretarial staff is charged separately and isn't included in the hourly rates charged by partners or other staff members. Time is charged in six minute units. The minimum time chargeable is three minutes (i.e. 0.05 units). We don't charge general or overhead costs.

We set out below the maximum charge-out rates per hour for the grades of our staff who already or who are likely to work on the Administration.

We call on colleagues such as those in our Tax and VAT departments where we need their expert advice. We may also utilise Technology Specialists from the wider Restructuring team or other parts of our firm. Their specialist charge-out rates vary but the following are the maximum rates by grade per hour.

In common with many professional firms, our scale rates may rise e.g. to cover annual inflationary cost increases.

Grade	To 30 June 2025		From 1 July 2025	
	Restructuring, Insolvency & Forensics (£)	Tax, Legal, Data & Technologists (£)	Restructuring, Insolvency & Forensics (£)	Tax, Legal, Data & Technologists (£)
Partner	1,090	1,425	1,120	1,465
Consultant	N/A	1,425	N/A	1,465
Director	1,000	1,345	1,030	1,380
Senior Manager	800	1,090	825	1,120
Manager	640	795	660	815
Senior associate	525	585	540	600
Associate and support staff*	330	325	340	335

*inc. Offshore Professionals

Our relationships

We have no business or personal relationships with the parties who approve our fees or who provide services to the Administration where the relationship could give rise to a conflict of interest.

Analysis of Administrators' time costs for the Reporting Period

15 September 2025 to 14 March 2026

Reporting Category	Partner		Consultant		Director		Senior Manager		Manager		Senior Associate		Associate *		Total		Average hourly rate
	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	(£)
Accounting and Treasury	1.4	1,568	-	-	-	-	-	-	1.8	1,155	2.7	1,397	5.9	1,961	11.7	6,080	522
Employee and Creditor Claims	1.4	1,568	-	-	-	-	-	-	2.7	1,782	7.6	4,077	-	-	11.7	7,427	638
Intercompany	0.6	616	-	-	-	-	-	-	0.5	297	-	-	-	-	1.0	913	913
Statutory and Compliance	6.6	7,392	-	-	-	-	10.0	8,209	27.7	18,282	38.9	20,979	22.7	7,701	105.8	62,563	592
Strategy and Planning	1.0	1,120	-	-	0.2	155	4.1	2,924	8.0	5,280	19.6	5,901	10.6	3,396	43.4	18,775	433
Tax and VAT	6.7	7,448	13.8	20,217	1.6	2,208	66.3	71,634	48.0	35,290	30.5	16,503	-	-	166.7	153,299	920
Grand Total	17.6	19,712	13.8	20,217	1.8	2,363	80.3	82,766	88.6	62,086	99.1	48,857	39.1	13,058	340.1	249,057	732

* includes offshore professionals

During the Administration term, we have incurred time costs totalling £48,012,439 representing 138,204 hours at an average hourly rate of £347.

Notes:

1. The Administrators have continued to employ a retired tax partner as a consultant for the purpose of utilising their expertise.
2. Hours and costs have been rounded up or down, to the nearest 0.1 hour or whole pound which may result in rounding differences in the casting of the tables above.

Our work in the period

Included earlier in this section is an analysis of the time spent by the various grades of staff. Whilst this is not an exhaustive list, in the following table more detail is provided on the key areas of work.

Category	Description of tasks
<p>Accounting and treasury</p> <p>This is an essential function for the management of funds held by the Administrators on behalf of the Company. The Administrators' treasury and cash management teams monitor and control the movement of funds, mitigate risk and seek to maximise the interest made on investments for the benefit of the Company's creditors.</p>	<ul style="list-style-type: none"> • Collection and analysis of information for the purposes of statutory reporting and supporting financial management and decision making; • Facilitating payment of top-up dividends; • Arranging of receipts and payments of funds, and coding of movements; and • Performing regular bank reconciliations for all bank accounts and monitoring flows of funds into the bank accounts.
<p>Employee and creditor claims</p> <p>This relates to tasks undertaken in relation to creditors, including the calculation and payment of distributions and responding to inbound creditor queries received.</p>	<ul style="list-style-type: none"> • Responding to enquiries from former employees regarding historical pension schemes; • Updates to the Company website; and • Processed a top-up distribution to HMRC in respect of its pre-appointment claim, following agreement of certain claim adjustments, together with associated Statutory Interest.
<p>Intercompany</p> <p>The Administrators address intercompany debtors to maximise value for creditors by pursuing and agreeing recoveries with the relevant group entities. This category includes costs associated with the appointment of directors to the Company as part of Settlement Agreement implemented to facilitate payments to stakeholders, including LBH and LBH12.</p>	<ul style="list-style-type: none"> • Undertook a review of the renewed Directors' and Officers' insurance arrangements, including consideration of policy coverage and cost allocation, and approved the updated position.
<p>Statutory and other compliance</p> <p>This relates to work the Administrators undertake in order to ensure compliance with statutory and regulatory requirements.</p>	<ul style="list-style-type: none"> • Preparing, reviewing and issuing of the September 2025 progress report to creditors and Companies House; • Monitoring adherence of statutory and compliance tasks, and statutory filings at Companies House and Court; • Preparing for and obtaining Court approval to extend the Administration, including finalising application materials and implementing the extension following approval (including updating statutory records, Companies House filings and the Company's website); • Implementing changes to the officeholders during the period, including Court application, updating statutory records and reflecting the changes across relevant systems and public-facing materials (including the Company's website); • Reviewing statutory and compliance matters in relation to the exit options and exit planning; • Recording, monitoring and reporting of time spent by administration case staff; and • Raising bills relating to the Administrators' fees and disbursements as appropriate.
<p>Strategy and planning</p> <p>The inherent complexities of the Company's estate mean that the Administrators and their staff continue to invest a significant proportion of their time in the planning and delivery of their strategy for the progression of the Administration, for the ultimate benefit of creditors as a whole.</p>	<ul style="list-style-type: none"> • Considering and directing the overall strategy for LBL, including engagement with the directors, stakeholders and legal advisers; • Regular meetings to assign work, agree deadlines, confirm progress and discuss resolution to any blockers; • Reviewing and approving legal and other third party costs and invoices; and • Preparing the Administrators' internal six-monthly case review in accordance with professional requirements.

<p>Tax and VAT</p> <p>Work reported in this category includes compliance with tax legislation under the Administrators' obligations as proper officers for tax, and planning to ensure the efficient realisation of assets for the benefit of the Company's creditors as a whole.</p>	<ul style="list-style-type: none"> • Ongoing engagement with HMRC across PAYE, VAT and Corporation Tax matters, including drafting correspondence and progressing outstanding queries; • Detailed reconciliation of HMRC records to the Company's books and records, particularly in relation to historic payroll taxes and P35 submissions; • Review and analysis of HMRC schedules and historic records (including payroll data, bank statements and archived files) to identify discrepancies and support resolution of legacy tax issues; • Providing input to VAT returns and distribution of VAT receipts to other Lehman administration companies; • Ongoing Corporation Tax compliance work, including responding to queries and follow-up matters arising in respect of the year ended 31 May 2025 return; • Work in relation to EBT matters, including responding to HMRC queries and reviewing supporting documentation; and • Ongoing payroll compliance, including preparation and review of RTI submissions.
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Our future work

Examples of work remaining to be done to achieve the purpose of the Administration are shown below. This is not an exhaustive list and contains samples of the work still to be undertaken. Due to the complexities and uncertainties regarding certain work streams, estimated costs have not been provided with our summary below.

Category	Description of tasks
Accounting and treasury	<ul style="list-style-type: none"> • Processing of general day to day payments and receipts; and • Closing bank accounts.
Employee and creditor claims	<ul style="list-style-type: none"> • Responding to queries received from former employees and creditors.
Intercompany	<ul style="list-style-type: none"> • Transfer of de minimis funds left in the LBL account to LBH.
Statutory and other compliance	<ul style="list-style-type: none"> • Preparing and issuing further progress reports to creditors; • Six-monthly review of case progress; and • Other statutory filings at Companies House and Court.
Closure	<ul style="list-style-type: none"> • Seeking various clearances from third parties; • Applying to Court with regard to Administrators' discharge from liability; • Preparing the Administrators' final progress report; • Final review; and • Closure of internal systems.
Strategy and planning	<ul style="list-style-type: none"> • Progressing and finalising exit strategy; • Preparation of and reporting to the LBH creditors' committee on a periodic basis; and • Oversight of reporting and accounting, including periodic meetings to monitor progress.
Tax and VAT	<ul style="list-style-type: none"> • Providing tax support to discuss approach and potential methodologies to accelerate repayments of cash to creditors; • Provision of information to LBH to allow the preparation and submission of VAT returns; • Finalising PAYE reconciliation with HMRC to release final VAT held back by HMRC; • Preparing and submitting final returns to HMRC; and • Finalisation of remaining points with HMRC in relation to the EBT position with a view to closing the matter out as expeditiously as possible.

Whilst an estimate of future time costs is provided in Appendix B, the Administrators caution that actual future costs will be considerably impacted by a variety of factors. The estimate provided assumes that this will result in the Administration lasting for at least a further 6-12 months; however, that timeframe may be shortened or lengthened depending on how the above matters are ultimately resolved. Accordingly, the eventual future costs may ultimately be materially different from those provided in the estimate.