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***Monaco NPL (No. 1)  
Limited –  
In Administration***  
Joint Administrators' final report

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25 April 2016

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# Section 1 Purpose of the Joint Administrators' progress report

## Introduction

The Joint Administrators ("the **Administrators**") are pleased to provide their final progress report on the Administration of Monaco NPL (No.1) Limited the "**Company**" or "**Monaco**") pursuant to Rules 2.47 and 2.110 of the Insolvency Rules 1986 ("IR86").

The Administrators are required to provide a summary of their proposals, which is shown in Section 3 of this report. The Administrators are also required to provide certain statutory information pursuant to Rule 2.47(1)(a) to (d) IR86, which is shown in Section 4.

Details of the steps taken by the Administrators and the outcome of the Administration are set out below.

## Objectives of the Administration

The Administrators have pursued the objective of achieving a better result for the creditors of the Company as a whole, than would be likely if the Company were wound up (without first being in Administration).

The specific aims of this Administration were to:

- Protect, manage and realise the Company's assets;
- Maximise trading income from utilisation of the assets; and
- Optimise value for the Company at the time of sale or transfer of the assets.

The Administrators have determined that the objective of the Administration has been achieved and they are now taking steps to bring the Administration to a conclusion.

## Outcome for creditors

On 24 June 2013, the Court granted the Administrators permission to make distributions to unsecured non-preferential creditors.

In the course of the Administration, the Administrators have paid four dividends to unsecured non-preferential creditors with admitted claims. Distributions total £23.7m and equate to 37.4222 pence in the £.

## Changes in officeholder

Creditors may recall that upon an application to the High Court of Justice, an order was made on 30

November 2009 to appoint Steven Pearson and Michael Jervis as Administrators of the Company.

A further order was made on 22 March 2013 to appoint Gillian Bruce and Guy Parr as Administrators and for Dan Schwarzmann, Michael Jervis and Derek Howell to cease to act.

## Discharge

On 1 July 2015, the High Court of Justice granted the Administrators' application for each of the Administrators presently in office to be discharged from liability pursuant to Paragraph 98(1) of Schedule B1 to the Insolvency Act 1986 ("Sch.B1 IA86") in respect of any action of theirs 14 days after they cease to act, as set out in the Administrators' proposals and approved by creditors on 5 January 2009.

## Exit route from Administration

In accordance with Paragraph 84 SchB1. IA86 and as envisaged in the Administrators' proposals, a notice will be filed with the Registrar of Companies to move Monaco from Administration to dissolution.

The Company will be dissolved three months after registration of the notice.

Signed:



GE Bruce  
Joint Administrator  
Monaco NPL (No.1) Limited

*AV Lomas, SA Pearson, GE Bruce and JG Parr have been appointed as Joint Administrators of Monaco NPL (No.1) Limited to manage its affairs, business and property as agents without personal liability. AV Lomas, SA Pearson, GE Bruce and JG Parr are licensed in the United Kingdom to act as insolvency practitioners by the Institute of Chartered Accountants in England and Wales.*

*The Joint Administrators are bound by the Insolvency Code of Ethics which can be found at: <https://www.gov.uk/government/publications/insolvency-practitioner-code-of-ethics>.*

*The Joint Administrators are Data Controllers of personal data as defined by the Data Protection Act 1998. PricewaterhouseCoopers LLP will act as Data Processor on their instructions. Personal data will be kept secure and processed only for matters relating to the Administration.*

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## ***Section 2 Joint Administrators' actions to date***

### ***Overview***

Monaco was incorporated to manage investments in portfolios of non-performing secured loans acquired with funding provided by Lehman Brothers Holdings Inc. ("LBHI").

Most of the loans were securitised into a special purpose vehicle and Monaco retained a small portfolio of loans with an unpaid principal balance of c.\$10 million. This portfolio comprised 19 outstanding loans secured against eight properties.

The Administrators implemented a 'hold' strategy with the loans to enhance realisations and worked closely with Immofoi GmbH ("Immofoi"), a third party agent, to ensure that the loans were continually serviced. All loans have been realised.

### ***Administrators' actions to date***

The Administrators' actions during the period of the Administration to 28 October 2015 have been detailed in previous progress reports. These actions are set out in summary below.

### ***Distributions received***

#### **Lehman Brothers Special Financing Inc. ("LBSF")**

In the course of the Administration, Monaco received eight distributions from the estate of LBSF totalling c.\$1m in respect of its admitted claim ("the LBSF Claim").

As described in further detail below, the LBSF Claim has been assigned to LBHI by way of a distribution in specie. Accordingly, all further distributions in respect of the LBSF Claim will be paid directly to LBHI.

#### **LB UK RE Holdings Limited ("LB UK RE")**

Monaco submitted a claim in the estate of LB UK RE for £36m. Of this claim, £21.8m was admitted to rank for dividend purposes while LB UK RE disputed the remaining £15m (the "disputed balance"). Monaco subsequently sold £12.5m of the admitted portion of its claim against LB UK RE to a third party for £4.19m, retaining the dividend that had been received to date.

On 14 May 2015, at a meeting of LB UK RE's creditors and members, a proposal for a company voluntary arrangement ("CVA") was approved.

Under the terms of the CVA, Monaco received a final 'top-up' payment of 11.3p in the £ on its admitted claim, bringing total distributions to 63p in the £.

In addition, Monaco received £5.8m in respect of the disputed element of its claim, having entered into a settlement agreement with LB UK RE whereby the disputed balance of £15m was admitted in the sum of £7.5m.

### ***Final distribution to creditors***

#### **In specie distribution**

Late last year, the Administrators wrote to creditors regarding their proposed strategy for the disposal of the LBSF Claim, which would expedite the closure of the Administration, thereby saving time and costs whilst preserving value for the creditors.

The following resolutions were approved by the majority of Monaco's creditors by value:-

1. That the Administrators be authorised to make a distribution of the Company's unsold assets in their existing form, including but not limited to the distribution of the receivable due to the Company from Lehman Brothers Special Financing Inc. to the Company's majority creditor, LBHI.
2. That the Administrators be authorised to make a nominal cash distribution to the Company's minority creditors in respect of their share in any potential further distributions that may be received in respect of the LBSF claim.

Accordingly, on 1 March 2016, Monaco made a distribution in specie to LBHI of the Company's unsold assets, including the receivable due from LBSF. This concludes asset realisations in the Administration and as a result, the objective of the Administration has now been achieved.

#### **Final cash distribution**

In accordance with the resolutions passed by the Company's creditors, the minority creditors received a nominal sum in lieu of their share of the LBSF claim.

A further c.£3.4m was shared between all creditors.

During the course of the Administration, the Administrators have declared and paid cash

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distributions to the Company's unsecured, non-preferential creditors totalling c.£24m, equating to 37.4222 pence in the £. This excludes the distributions in specie and corresponding payment to minority creditors referred to above.

### ***Investigations and actions***

Nothing has come to the Administrators' attention during the course of the Administration to suggest that any further work is required in accordance with our duties under the Company Directors' Disqualification Act 1986 and Statement of Insolvency Practice No.2.

### ***Tax and VAT***

The Administrators have complied with their obligations to keep records in relation to the Company's tax and VAT affairs and file appropriate returns. HM Revenue & Customs has provided clearance for the Administrators to bring the Administration to an end.

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## *Section 3 Summary of the Joint Administrators' proposals*

The Administrators made the following proposals for achieving the purpose of administration which were approved by the creditors on 5 January 2009. There have been no major amendments or deviations from the proposals.

1. The Administrators will continue to manage and finance Monaco's business, affairs and property from asset realisations in such manner as they consider expedient with a view to achieving a better result for Monaco's creditors as a whole than would be likely if Monaco had been immediately liquidated.
2. The Administrators may investigate and if appropriate, pursue any claims that Monaco may have under the Companies Act 1985, the Companies Act 2006 or the Insolvency Act 1986 ("IA86") or otherwise. In addition, the Administrators shall do all such other things and generally exercise all their powers as Administrators as they in their discretion consider desirable in order to achieve the purpose of the Administration or to protect and preserve the assets of Monaco or to maximise their realisations or for any other purpose incidental to these proposals.
3. The Administrators will at their discretion establish in principle the claims of unsecured creditors for adjudication by a subsequent liquidator or supervisor of a company voluntary arrangement and the costs of so doing be met as a cost of the Administration as part of the Administrators' remuneration.
4. The Administrators may at their discretion make an application to court for permission to make distributions to unsecured creditors under Paragraph 65(3) Schedule B1 IA86.
5. A creditors' committee will be established if sufficient creditors are willing to act on it. The Administrators propose to seek the election of a creditors' committee and to consult with it from time to time. Where the Administrators consider it appropriate, they will seek sanction from the committee to a proposed action rather than convening a meeting of all creditors.
6. The Administrators will consult with the creditors' committee concerning the necessary steps to extend the Administration beyond the statutory duration of one year if an extension is considered advantageous. The Administrators shall either apply to the court or seek consent from the appropriate classes of creditors for an extension.
7. The Administrators may use any one or a combination of "exit route" strategies in order to bring the Administration to an end. The Administrators wish to retain a number of the options which are available to them, including:
  - (i) The Administrators may place Monaco into creditors' voluntary liquidation. In these circumstances, it is proposed that Anthony Victor Lomas, Graham Hunter Martin and Derek Anthony Howell, be appointed as Joint Liquidators and any act required or authorised to be done by the Joint Liquidators may be done by either any or all of them. In accordance with Paragraph 83(7) Schedule B1 IA86 and Rule 2.117(3) of the Insolvency Rules 1986, creditors may nominate alternative liquidators, provided that the nomination is made after the receipt of these proposals and before they are approved, OR
  - (ii) The Administrators may formulate a proposal for a company voluntary arrangement ("CVA") and put it to meetings of Monaco's creditors and shareholders for approval. If the CVA is approved, the Administration will be brought to an end by notice to the Registrar of Companies on completion of the Administration under Paragraph 84 Schedule B1 IA86, following registration of which Monaco will be dissolved three months later, OR
  - (iii) Once all of the assets have been realised and the Administrators have concluded all work within the Administration, the Administrators will file a notice under Paragraph 84(1) Schedule B1 IA86 with the Registrar of Companies, following registration of which the Company will be dissolved three months later or apply to

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court under Paragraph 79 Sch.B1 for the Administration to be ended, OR

(iv) The Administrators may apply to the Court to allow the Administrators to distribute surplus funds to unsecured non-preferential creditors. If such permission is given, the Administration will be brought to an end by notice to the Registrar of Companies under Paragraph 84 Schedule B1 IA86, following registration of which Monaco will be dissolved three months later. If permission is not granted the Administrators will place Monaco into creditors' voluntary liquidation or otherwise act in accordance with any Order of the Court.

8. The Administrators shall be discharged from liability pursuant to Paragraph 98(1) Sch.B1 IA86 in respect of any action of theirs as Administrators at a time determined by the creditors committee or, if no creditors committee appointed, after 14 days from the date of ceasing to act as Administrators of Monaco.
9. The Administrators' fees will be fixed under Rule 2.106 of the Insolvency Rules 1986 by reference to the time properly given by the Administrators and the various grades of their staff according to their firm's usual charge-out rates for work of this nature and that disbursements for services provided by the Administrators' own firm (defined as Category 2 disbursements in Statement of Insolvency Practice No.9) be charged in accordance with the Administrators' firm's policy, as set out in Appendix B. It will be for the creditors' committee to fix the basis and level of the Administrators' fees and Category 2 disbursements but if no committee is appointed, it will be for the general body of creditors to determine these instead.

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## Section 4 Statutory and other Information

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<i>Court details for the Administration:</i>	High Court of Justice, Chancery Division, Companies Court - case 9580 of 2008
<i>Full name:</i>	Monaco NPL (No.1) Limited
<i>Trading name:</i>	Monaco NPL (No.1) Limited
<i>Registered number:</i>	05432398
<i>Registered address:</i>	7 More London Riverside, London, SE1 2RT, United Kingdom
<i>Date of the Administration appointment:</i>	29 October 2008
<i>Current Administrators' names and addresses:</i>	GE Bruce, SA Pearson, AV Lomas and JG Parr of PricewaterhouseCoopers LLP, 7 More London Riverside, London, SE1 2RT.
<i>Appointer's / applicant's name and address:</i>	The original appointment of Administrators was made by the directors of the Company, 7 More London Riverside, London, SE1 2RT.
<i>Objective being pursued by the Administrators:</i>	Achieving a better result for creditors as a whole than would be likely if the Company was wound up (without first being in Administration).
<i>Division of the Administrators' responsibilities:</i>	In relation to paragraph 100(2) Sch.B1 IA86, during the period for which the Administration is in force, any act required or authorised under any enactment to be done by either or all of the Joint Administrators, may be done by any or one or more of the Joint Administrators.
<i>Details of any extensions of the initial period of appointment:</i>	Five successive extensions were granted by the High Court of Justice with the latest due to expire on 30 November 2016.

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## Section 5 Financial Information

### *Administrators' expenses*

In accordance with revised Statement of Insolvency Practice number 9 ("SIP9"), which took effect on 1 December 2015, the Administrators are required to provide a statement of all expenses incurred in the period under review and an estimate of future expenses.

Set out in Section 6 of this report is the Administrators' receipts and payments account which shows expenses incurred by the Administrators in the period from 29 October 2015 to 25 April 2016 and cumulative total expenses.

As the Administration is ending, there will be no further expenses.

### *Administrators' remuneration*

In January 2009, the Administrators requested and received consent from Monaco's creditors for the Administrators' remuneration to be fixed by reference to the time properly given by them and the various grades of their staff. The Administrators were also authorised to draw their remuneration from time to time.

In accordance with SIP9, the following information has been provided in Section 7 of this report:-

(i) an analysis of the Administrators' time costs for the period 1 October 2015 to 31 March 2016, including the cumulative total time costs from the date of the Administrators' appointment to 31 March 2016; and

(ii) a summary of the Administrators' time costs for the period, including the key categories of work, details of the work undertaken, a description of why the work was necessary and whether or not the work was of financial benefit to the creditors or if it was required by statute.

During the course of the Administration, remuneration of £736,086 plus VAT has been drawn in respect of time costs incurred to closure. Time costs for this period total £77,120 plus VAT, which represents 191.37 hours at an average hourly rate of £403. Details of time costs previously incurred have been provided in earlier reports.

### *Disbursements*

The Administrators are not required to seek approval to draw expenses or disbursements unless they are for shared or allocated services provided by our own firm, including room hire, document storage, photocopying, communication facilities. These types of expenses are called "Category 2" disbursements and they must be directly incurred on the case, subject to a reasonable method of calculation and allocation and approved by the same party who approves our fees.

The Administrators' expenses policy allows for all properly incurred expenses to be recharged to the Administration.

The Joint Administrators have incurred Category 1 disbursements of £2,238 to date.

No disbursements were incurred during the reporting period.

### *Creditors' rights*

Creditors have the right to challenge the Administrators' remuneration or other expenses if they think that they are excessive. An explanatory note giving creditors a statement of their rights in relation to the Administrators' remuneration and expenses, and their rights to request further information, can be found online at:

<http://www.icaew.com/~media/corporate/files/technical/insolvency/creditors%20guides/a%20creditors%20guide%20to%20administrators%20fees%20010407.ashx>

Creditors can request a paper copy of the above guide by contacting [Lehman.affiliates@uk.pwc.com](mailto:Lehman.affiliates@uk.pwc.com).

## Section 6 Receipts and Payments Account

	Notes	As at 25-Apr-16	GBP(£) Movements in Period	As at 28-Oct-15	As at 25-Apr-16	Eur(€) Movements in Period	As at 28-Oct-15	As at 25-Apr-16	USD(\$) Movements in Period	As at 28-Oct-15
<b>Receipts</b>										
Distributions from LBSF		-	-	-	4,425,324	-	4,425,324	1,015,282	-	1,015,282
LB UK RE intercompany debt		18,572,371	-	18,572,371	-	-	-	-	-	-
Receipt from sale of tax losses		1,457,228	-	1,457,228	-	-	-	-	-	-
Tax Repayment		300,000	-	300,000	-	-	-	-	-	-
Bank account usage charge		134,000	-	134,000	-	-	-	-	-	-
Interest on tax repayment		38,757	-	38,757	-	-	-	-	-	-
Cash at bank on appointment		-	-	-	288,047	-	288,047	-	-	-
Bank interest		105,658	-	105,658	-	-	-	-	-	-
Balance at bank		-	-	-	12,395	-	12,395	-	-	-
<b>Total Receipts</b>		<b>20,608,014</b>	<b>-</b>	<b>20,608,014</b>	<b>4,725,766</b>	<b>-</b>	<b>4,725,766</b>	<b>1,015,282</b>	<b>-</b>	<b>1,015,282</b>
<b>Payments</b>										
Legal fees		194,626	-	194,626	-	-	-	-	-	-
Joint Administrators' fees		736,086	83,112	652,974	22,805	-	22,805	-	-	-
Joint Administrators' category 1 disbursements		2,238	-	2,238	-	-	-	-	-	-
Joint Administrators' category 2 disbursements		20,000	-	20,000	-	-	-	-	-	-
Gross wages & salaries		75,354	27,555	47,799	-	-	-	-	-	-
Pension related legal costs		49,105	-	49,105	-	-	-	-	-	-
IT Costs		5,741	-	5,741	-	-	-	-	-	-
Bank charges		40	-	40	31	-	31	352	-	352
Statutory advertising		38,074	9,576	28,498	-	-	-	-	-	-
Corporation Tax	(1)	(47)	(15,047)	15,000	-	-	-	-	-	-
Irrecoverable VAT	(2)	198,105	24,047	174,058	3,421	-	3,421	-	-	-
<b>Total Payments</b>		<b>1,319,322</b>	<b>129,243</b>	<b>1,190,079</b>	<b>26,257</b>	<b>-</b>	<b>26,257</b>	<b>352</b>	<b>-</b>	<b>352</b>
<b>Intracompany transfer</b>										
Payment		-	-	-	(4,699,509)	-	(4,699,509)	(1,014,930)	(1,000)	(1,013,930)
Receipt		4,487,088	649	4,486,439	-	-	-	-	-	-
<b>Total receipts less total payments</b>		<b>23,775,780</b>	<b>(128,594)</b>	<b>23,904,374</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>	<b>1,000</b>
<b>Distributions to unsecured creditors</b>										
1st distribution of 7.75p in the £, declared in October 2013		4,922,340	-	4,922,340	-	-	-	-	-	-
2nd distribution of 8.1p in £, declared in September 2014		5,144,640	-	5,144,640	-	-	-	-	-	-
3rd distribution of 16.22p in £, declared in September 2015		10,301,982	-	10,301,982	-	-	-	-	-	-
4th distribution of 5.3522p in £, declared in March 2016	(3)	3,406,818	3,406,818	-	-	-	-	-	-	-
<b>Cash in hand / (movement in year)</b>		<b>-</b>	<b>(3,535,412)</b>	<b>3,535,412</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>	<b>1,000</b>
<b>Cash balances</b>										
HSBC (Non-interest bearing)		-	(3,535,412)	3,535,412	-	-	-	-	(1,000)	1,000
Money Market		-	-	-	-	-	-	-	-	-
<b>Total Cash</b>		<b>-</b>	<b>(3,535,412)</b>	<b>3,535,412</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>	<b>1,000</b>

### Notes:

- (1) HMRC refund, including interest, for Monaco's overpayment of corporation tax for 2013.
- (2) Due to the nature of the Company's former business, it is not entitled to recover input VAT on its costs.
- (3) A cash distribution totalling £7,418 has been made during the period to Monaco's minority creditors in lieu of their share of any future distributions made in relation to the receivable due from LBSF.
- (4) The Administrators have not provided the Company's Statement of Affairs as it is not readily comparable.

## Section 7 Joint Administrators' time costs

Classification of work	Partner/Director Hours	£	Senior Manager/Manager Hours	£	Senior Associate Hours	£	Associate/Support Staff Hours	£	Total Hours	£
Accounting and treasury	-	-	3.50	1,554	8.95	2,455	14.70	3,429	27.15	7,438
Strategy and planning	28.20	22,222	22.60	10,034	32.30	8,793	1.55	285	84.65	41,334
Statutory and other compliance	0.90	809	11.90	5,325	28.95	7,845	23.05	5,351	64.80	19,330
Tax and VAT	4.20	4,318	6.80	3,836	0.90	268	2.07	366	13.97	8,788
LBIE Recharges	0.02	12	0.02	10	0.76	208	-	-	0.80	230
<b>Total for six months ended 31 March 2016</b>	<b>33.32</b>	<b>27,361</b>	<b>44.82</b>	<b>20,759</b>	<b>71.86</b>	<b>19,569</b>	<b>41.37</b>	<b>9,431</b>	<b>191.37</b>	<b>77,120</b>
<b>Average hourly rate for the six month period</b>		<b>821</b>		<b>463</b>		<b>272</b>		<b>228</b>		<b>403</b>
<b>Cumulative total to 31 March 2016</b>										<b>736,086</b>

Current charge out rates	Business Recovery Services	Specialist	Administrators  and their staff in attending to matters arising in the Administration. The minimum unit for time charged by the Joint Administrators and their staff is 0.05 of an hour.
	Max £/hr	Max £/hr	
Grade	From 1 July 2015	From 1 July 2015	* Specialist departments within PricewaterhouseCoopers LLP, such as Tax, VAT and Pensions, do sometimes charge a small number of hours, should we require their expert advice. Their rates do vary, however, the figures shown given an indication of the maximum rate per hour. In common with all professional firms, the scale rates used by the Joint Administrators from PricewaterhouseCoopers LLP may periodically rise (for example to cover annual inflation cost increase) over the period of the Administration. Any material amendments to these rates will be advised to the creditors in the next statutory report.
Partner	899	1,262	
Director	788	1,108	
Senior manager	527	932	
Manager	444	680	
Senior Associate	271	505	
Associate/Support Staff	236	235	

\* Recharge calculations can result in time units of less than the minimum of three minutes.

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## ***Narrative of the Joint Administrators' time costs for the six months ended 31 March 2016***

### **Accounting and Treasury - £7,438**

An essential function for management of funds held by the Administrators on behalf of the Company, the Administrators' treasury and cash management teams monitor and control the movement of funds, mitigate risk and seek to maximise the interest made on investments for the benefit of the Company's creditors. During the reporting period, interest of £601 was generated and subsequently, funds were removed from interest bearing accounts in anticipation of closure of the Administration.

Activities include:

- Provision of information for the purposes of statutory reporting;
- Arranging receipts and payments of funds and coding of movements;
- Monitoring flow of funds into the bank accounts; and
- Preparing for closure of the accounts.

### **Strategy and Planning - £41,334**

The Administrators and their staff have invested this time in the planning and delivery of their strategy for the progression of the Administration to closure. This work included preparing for the distribution in specie of the Company's remaining assets in order to expedite closure of the Administration. As a consequence of the Administrators' actions, costs were reduced and Monaco's creditors received their final dividend sooner than would otherwise have been possible.

A final cash distribution of c.£3.4m was paid to non-preferential unsecured (unsubordinated) creditors in March this year.

Activities include:

- Dealing with case closure matters, including the final distributions and the final distribution in specie;
- Reviewing and updating financial information;
- Discussions regarding strategy for the Administration;
- Evaluating exit routes and strategy for the closure;
- Preparation of documents in relation to the distribution in specie to LBHI; and
- Updating strategy documents.

### **Statutory and Compliance - £19,330**

The following tasks were undertaken in accordance with the Administrators' statutory obligations or internal compliance.

- Preparation and circulation of the Administrators' final progress report;
- Preparation of the of Administrators' receipts and payments account;
- Statutory filings at Companies House and Court;
- Preparing a detailed remuneration summary and narrative of work undertaken;
- Undertaking a six monthly review of the Administration;
- Managing the Administration database; and
- Review of the final time costs in preparation for billing.

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## **Tax and VAT - £8,788**

The following tasks were undertaken for VAT and tax compliance purposes.

- Discussions regarding distributions and closure strategy;
- Preparation of post-appointment tax computations;
- Meetings and discussions with the tax team;
- VAT reconciliation and preparation of VAT returns;
- Review of documents and discussions regarding tax provision; and
- Submission of final tax computations to obtain clearance from HMRC.

## **Lehman Brothers International (Europe) (“LBIE”) recharges - £230**

This is an apportionment of the costs incurred and levied by LBIE against associated companies which are in administration. The indirect benefit of Monaco’s creditors is through cost savings from the centralisation of services. The recharges relate to:

- Administering the Cost Recharge Agreement and issuing charges;
- Providing assistance to the Tax team administering the Group Payment Agent;
- Providing central estate accounting services including forecasting, reporting and application of appropriate controls for shared service costs;
- Controlling and reporting time costs incurred for the provision of shared services and analysing and preparing monthly fee reports on time costs ;
- Liaising with LBIE over the closing out of recharge position for building and occupancy and other costs; and
- Dealing with sundry ad-hoc requests.

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# Section 8 Estimated future work, expenses and other matters

## Estimated future work and expenses

The Administration will now come to a close and no further work will be undertaken, or expenses incurred, by the Administrators. Details of expenses incurred during the period may be found in Section 6 of this report.

## Relationships

The Administrators have had no business or personal relationships with the parties who approve their fees or who have provided services to the Administration where the relationship could give rise to a conflict of interest.

## Details of subcontracted work

Certain centralised services were undertaken on behalf of Monaco by employees retained by LBIE; this included the provision of certain tax and VAT services and key staff resource. The costs of such services have been recharged to Monaco on a time costs basis and disclosed separately as part of the Administrators’ fee analysis.

## Legal and other professional firms

The Administrators instructed the following professionals on this case. The selection of individual legal firms was determined by the jurisdiction and nature of the advice being sought, and whether a conflict existed.

Service provided	Name of firm / organisation	Reason selected	Basis of fees
Legal services	Linklaters LLP	Industry knowledge	Time costs
Legal services	Dentons UKMEA LLP	Industry knowledge	Time costs

All professional firms instructed by the Administrators were required to provide a narrative explanation in support of invoices. All invoices were reviewed before being approved for payment.